

REVIEWED FINANCIAL

RESULTS HALF YEAR 2019



# **OUR STORY**

The Letshego Group is a proudly African multinational organisation, headquartered and listed in Botswana and focused on delivering inclusive finance solutions to underserved populations across 11 Sub Saharan Markets.

With a staff compliment of over 3,000 - including both direct and indirect sales agents - and over six hundred thousand customers, Letshego is synonymous with leveraging innovation and technology to improve the lives of individuals who have limited access to traditional financial services.

In 2019, Letshego celebrates 21 years of supporting regional communities, with strong progress towards the Group's ambition to be a leading Pan-African lender for emerging consumers.



## **A TRULY AFRICAN INCLUSIVE FINANCE** COMPANY.

Through its 11 country footprint, Letshego provides simple, accessible and appropriate financial solutions to underserved communities, in a sustainable manner.



- Letshego means support in Setswana, the most widely spoken language in Botswana
- The yellow triangle design or "Letshego Tripod" originated from a traditional cooking tripod which is synonymous with feeding many generations across Africa
- Our yellow tripod doubles as a delta symbol, representing the difference we deliver, built on 3 principles: A strong foundation; Upward and forward motion; Strategic Partnerships
- Yellow represents Success & Wealth; Blue represents Trust





Letshego





# **CELEBRATING OUR**

# **FOOTPRINT**



Opened doors in 2005 as Micro Provident Uganda. Rebranded to Letshego Uganda Limited in 2011.





45 BRANCHES





Opened doors in 2000 as part of Micro Africa Group. Acquired by Letshego Group in 2012.

19,000+ CUSTOMERS

29 BRANCHES





Opened doors in 2004 as part of MicroAfrica Group.Acquired by Letshego Group in 2012.

71 STAFF

**10,000+** CUSTOMERS

8 BRANCHES







Faidika opened doors in 2006. Letshego Group acquired Advans Bank in 2015 and rebranded to Letshego Bank Tanzania.

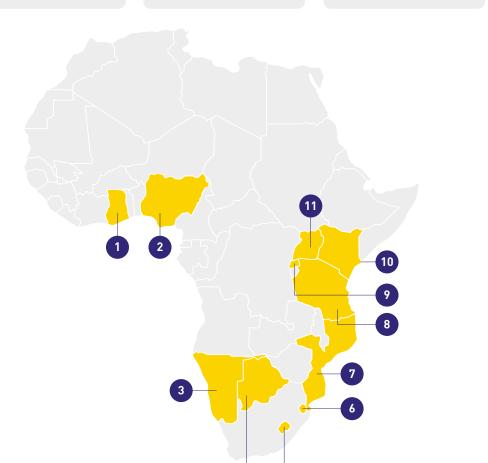
**223** STAFF

162,000+ CUSTOMERS

117 BRANCHES









Opened doors in 2011. Commercial banking licence awarded in 2016.

118,000+ CUSTOMERS

25 BRANCHES







Opened doors in 2006 as . Micro Provident Eswatini and rebranded in 2010.

9,000+ **CUSTOMERS** 

3 BRANCHES





Opened doors in 2012.

40 STAFF









Opened doors in 2010 as afb Ghana. Acquired by Letshego Group in 2017.













Opened doors as FBN microfinance bank in March 2008. Acquired by Letshego Group in 2015 and rebranded to Letshego MFB.













## **NAMIBIA**

Opened doors in 2002 as Edu Loan Namibia. Acquired by Letshego Group in 2008. Awarded banking licence in 2016. Listed on NSE on 28 Sept 2017.













## **BOTSWANA**

Opened doors in 1998. Listed on the Botswana Stock Exchange in 2002.









## LETSHEGO HOLDINGS LIMITED GROUP

## HALF YEAR 2019 REVIEWED FINANCIAL RESULTS



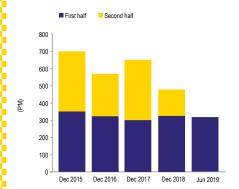
The Board of Directors of Letshego Holdings Limited ("the Group") herewith presents an extract of the reviewed consolidated financial results for the six months period ended 30 June 2019.



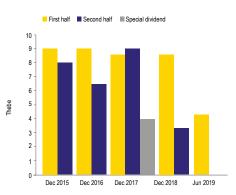


6%

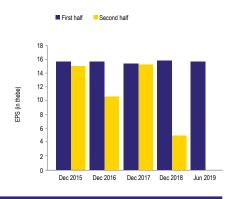
#### Profit After Tax (P'M)



### Dividends per Share (Thebe)



#### Basic Earnings per Share (Thebe)



#### FINANCIAL HIGHLIGHTS

- Gross advances to customers passed P10 billion, a 15% increase on the prior period
- Customer deposits and borrowings were flat period on period
- The Group remains well capitalised with a capital adequacy ratio of 38% (2018: 39%) and a debt to equity ratio of 110% (2018:112%)
- Yields on advances to customers and the cost of borrowings were generally maintained resulting in a 6% increase in net operating income
- Costs increased by 10% resulting in a cost to income ratio of 41% (2018: 40%)
- The cost of credit risk was 2.5% (2018: 2.6%) and the Group's coverage ratio was 109% for all non-performing loans (2018: 95%)
- Profit before tax was P600 million a 2% increase from the prior period (2018: P590 million)
- The effective tax rate was 39% (2018: 37%)
- Profit after tax was P364 million being 2% lower than the same period last year (2018: 370m)
- Return on equity was 17% (2018: 18%) and return on assets 7% (2018: 8%)
- Earnings per share of 15.4 thebe (2018:15.6 thebe) per share was achieved, a decline of 1%

#### **NON-FINANCIAL HIGHLIGHTS**

- Total borrowing customers increased to 387,000 (2018: 364.000)
- Total savings customers 250,000 (2018: 167,000)
- Customer access points have remained the same at 315.
- The Group employed 1,902 (2018: 1,908) full time employees supplemented by an additional 1,459 (2018: 1,398) commission-based sales agents

#### FINANCIAL PERFORMANCE

The financial performance for the Group for the six months to June 2019 was within expectations. The Group has made good progress in the three areas of focus for 2019 being, reduction in the cost to income ratio, cost of credit risk and the effective tax rate. These are expected to continue into the second half of 2019.

A number of initatives have been started with postive results expected into the second half of 2019 and beyond.

### MANAGEMENT

The Board is progressing with a number of appointments to fill current postions that are held on an interim or acting capacity plus strenghting the overall executive management team. While this is happening the executive management team, as led by the Acting Group CEO, Dumisani Ndebele, remains in place and they have been successful in making good progress in achieving the 2019 financial targets for the Group as well as commencing an overall review of the medium and long term strategic objectives.

#### **BOARD**

Following recent changes to the Board, four new independent non-executive directors have been identified subject to regulatory approval. These will bring additional relevant skills and experience to the Board in the areas of risk management, financial services and fintech. The Board takes this opportunity to thank the Independent Non-Executive Directors that stepped down over the last twelve months for their contribution to the Group.

#### STRATEGIC REVIEW

There is currently no appetite for any new acquisitions. A comprehensive rationalisation and optimisation of all aspects of the Group has commenced and is expected to be completed in the second half of 2019. This is at a geographic, product and channel levels and, may result in certain existing countries or products or channels being discontinued or exited over time. The Board will keep Shareholders advised of related developments.

#### CAPITAL STRUCTURE, FUNDING AND DIVIDEND **POLICY**

Shareholders approved an extension of the share buyback programme at the Annual General Meeting of Shareholders on 24 June 2019. No shares have been repurchased in the current period. The share buy-back programme is intended to assist in optimising returns to Shareholders by leveraging up the balance sheet and reducing equity levels.

Ratings Agency Moody's kept Letshego Holdings Limited credit rating unchanged at Ba3 with stable outlook. The Group remains well capitalised with a CAR of above 38% which is well above the regulatory minimum in all of its operating countries. Despite high reliance on wholesale funding, significant progress has been made in diversification of the Group's funding base away from the bank loan market through the issuance of local currency corporate bonds in Botswana, Ghana, Mozambique and South Africa. The Group has also been successful in refinancing maturing facilities and, attracting new funding from specialist international investors based in the UK and Europe with a focus on micro and inclusive finance ventures. The new funding has enabled the Group to better manage its debt maturity profile and liquidity position.

The Group has complied with all of its financial covenants for senior secured lenders as set out in the Security Sharing Agreement.

The Board has reviewed the Group's dividend policy and has determined to reduce the dividend to 25% of profit after tax. This is to allow the Group more scope to maintain its debt to equity levels at the current base.

#### **PROSPECTS**

Based on the current financial performance of the Group and current economic circumstances, the Board expects the company's financial fundamentals will remain robust over the next 12 - 18 month horizon, despite risks associated with its regional expansion.

#### **AUDITORS' REVIEW**

The condensed annual financial statements from which the financial information set out in this announcement has been reviewed but not audited by Ernst & Young, the Letshego Group's external auditors. Their unqualified review report is available for inspection at the Group's registered office.

#### **DIVIDEND NOTICE**

Notice is hereby given that the Board has declared an interim dividend of 4.3 thebe per share for the period ended 30 June 2019. In terms of the Botswana Income Tax Act (Cap 50:01) as amended, withholding tax at the rate of 7.5% or any other currently enacted tax rate will be deducted from the final gross dividend for the period ended 30 June 2019.

Important dates pertaining to this dividend are:

- Declaration date, 28 August 2019
- Therefore, the shares are ex-dividend from 16 September 2019
- Last date to register, 18 September 2019
- Dividend payment date on or about, 27 September 2019

For and on behalf of the Board of Directors:

E Banda

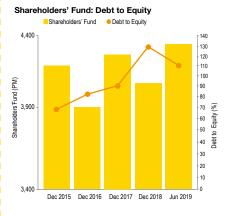
Group Chairman

D Ndebele Acting Group CEO

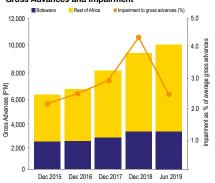
GABORONE, 28 August 2019

Published August 2019 Letshego Financial Results June 2019

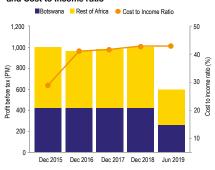
#### **RATIOS**



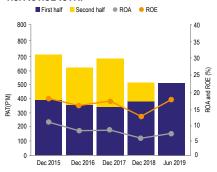
#### **Gross Advances and Impairment**



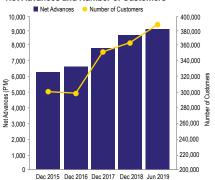
## Geographic Diversification PBT and Cost to Income ratio



### ROA vs ROE vs PAT



#### Net Advances and Number of Customers



	30 Jun	30 Jun	31 Dec
	2019	2018	2018
	(Reviewed)	(Reviewed)	(Audited)
Return on average assets (%) Return on average equity (%) Cost to income ratio (%) Debt to equity ratio (%)	7%	8%	5%
	17%	18%	12%
	41%	40%	42%
	110%	112%	131%

#### CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	At 30 June 2019	At 30 June 2018		At 31 Dec 2018
	(Reviewed)	(Reviewed)	Change	(Audited)
Note	P'000	P'000	%	P'000
ASSETS				
Cash and cash equivalents 1	460,523	876,444		1,188,402
Advances to customers 2	9,116,141	8,136,441	12	8,698,831
Other receivables 3	239,849	238.856		252,491
Financial asset at fair value through OCI	53,591	53,591		53,591
Income tax receivable	24,956	13,218		19,074
Property, plant and equipment 4	93,701	88,390		80,532
Right of use assets 5	71,436	-		00,002
Intangible assets 6	47,874	51,267		45,488
Goodwill 7	95,632	126,725		106,229
Deferred tax assets	190,575	174,043		211,651
Deletted tax assets	100,010	174,043		
Total assets	10,394,278	9,758,975	7	10,656,289
LIABILITIES AND EQUITY				
Liabilities				
Customer deposits 8	305,877	386,879	(21)	497,718
Cash collateral 9	25,268	27,331		27,028
Trade and other payables 10	601,445	328,272		492,225
Lease liabilities 11	77,020	-		_
Income tax payable	242,053	199,151		232,132
Borrowings 12	4,795,550	4,661,508	3	5,329,319
Deferred tax liabilities	3,107	2,888	0	3,205
Total liabilities	6,050,320	5,606,029		6,581,627
Shareholders' equity				
Stated capital 13	862.621	862,621		862,621
Foreign currency translation reserve	(708,889)	(696,161)		(696,276)
Legal reserve	83,111	73,519		73,519
Share based payment reserve	21,324	25,475		18,089
Retained earnings	3,748,212	3,584,298		3,500,317
Total equity attributable to equity holders of the	4,006,379	3,849,752		3,758,270
parent company				
Non-controlling interests	337,579	303,194		316,392
Total shareholders' equity	4,343,958	4,152,946		4,074,662
Total liabilities and equity	10,394,278	9,758,975	7	10,656,289

### CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	6 months ended 30 June 2019 (Reviewed)	6 months ended 30 June 2018 (Reviewed)	Change	12 months ended 31 Dec 2018 (Audited)
Not	P'000	P'000	%	P'000
Effective interest income	1- 1	1,222,236	24	2,718,257
Effective interest expense	(474,804)	(230,901)	106	(654,079)
Net interest income	1,036,864	991,335	5	2,064,178
Fee and commission income	33,914	24,197	40	30,735
Other operating income	149,388	140,438	6	267,421
Operating income	1,220,166	1,155,970	6	2,362,334
Employee costs 1		(196,025)	. 9	(390,177)
Other operating expenses	(289,933)	(261,919)	11	(590,158)
Net income before impairment and taxation	716,888	698,026	3	1,381,999
Impairment of advances 1:	(116,781)	(108,152)	8	(361,491)
Profit before taxation Taxation	<b>600,107</b> (236,414)	<b>589,874</b> (219,449)	2	<b>1,020,508</b> (510,026)
Profit for the period	363,693	370,425	(2)	510,482
Attributable to :				
Equity holders of the parent company	328,051	331,130		438,639
Non-controlling interest	35,642	39,295		71,843
Profit for the period	363,693	370,425	(2)	510,482
Other comprehensive income, net of tax Items that may be subsequently reclassified to profit or loss:				
Foreign currency translation differences arising from foreign operations	(6,090)	(41,228)		(48,688)
Total comprehensive income for the period	357,603	329,197		461,794
Attributable to : Equity holders of the parent company	315.438	315,386		422,780
Non-controlling interests	42,165	13,811		39,014
Total comprehensive income for the period	357,603	329,197		461,794
Weighted average number of shares in issue during the period (millions)	2,124	2,121		2,124
Dilution effect - number of shares (millions)	40	42		42
Number of shares in issue at the end of the period (millions)	2,144	2,144		2,144
Basic earnings per share (thebe) Fully diluted earnings per share (thebe)	15.4 15.2	15.6 15.3	(1)	20.7 20.3

NOTE: The diluted EPS has been calculated based on the total number of shares that may vest in terms of the Group's long term staff incentive scheme.

	Stated capital P'000	Retained earnings P'000	Shared based payments reserve P'000	Foreign exchange translation reserve P'000	Legal reserve P'000	Non-controlling interest P'000	Total P'000
Balance at 31 December 2017 - Audited Impact of adopting IFRS 9	849,845	<b>3,709,308</b> (143,855)	38,840	(680,417)	39,607	<b>313,309</b> (6,206)	<b>4,270,492</b> (150,061)
Adjusted balance 1 January 2018	849,845	3,565,453	38,840	(680,417)	39,607	307,103	4,120,431
Total comprehensive income for the period Profit for the period	_	331,130	_	_	_	39,295	370,425
Other comprehensive income, net of income tax		001,100					
Foreign currency translation reserve	-	-	-	(15,744)	-	(25,484)	(41,228)
Transactions with owners, recorded directly in equity Allocation to share based payment reserve	_		(589)	_	_	_	(589)
Allocation to legal reserve	-	(33,912)	(000)	-	33,912	-	-
New shares issued from long term incentive scheme	12,776		(12,776)	-	· -	-	-
Dividends paid by subsidiary to minority interests	-	-	-	-	-	(17,720)	(17,720)
Dividends paid to equity holders		(278,373)	-	-	-	-	(278,373)
Balance at 30 June 2018 - Reviewed	862,621	3,584,298	25,475	(696,161)	73,519	303,194	4,152,946
Impact of adopting IFRS 9 - final adjustments	-	3,037	-	-	-	(4,837)	(1,800)
Adjusted balance Total comprehensive income for the period	862,621	3,587,335	25,475	(696,161)	73,519	298,357	4,151,146
Profit for the period  Other comprehensive income, net of income tax	-	107,509	-	-	-	32,548	140,057
Foreign currency translation reserve Transactions with owners, recorded directly in equity	-	-	-	(115)	-	(7,345)	(7,460)
Acquisition of Non-controlling interest - Tanzania Bank Allocation to legal reserve	-	(9,611)	-	-	-	(5,936)	(15,547)
Allocation to share based payment reserve	-		(7,386)				(7,386)
Dividends paid by subsidiary to minority interests	_			-	-	(1,232)	(1,232)
Dividends paid to equity holders	-	(184,916)	-	-	-	-	(184,916)
Balance at 31 December 2018 - Audited	862,621	3,500,317	18,089	(696,276)	73,519	316,392	4,074,662
Change in accounting policy - IFRS 16		(439)	-	-		1	(438)
Adjusted balance 1 January 2019 Total comprehensive income for the period	862,621	3,499,878	18,089	(696,276)	73,519	316,393	4,074,224
Profit for the period		328,051				35,642	363,693
Other comprehensive income, net of income tax	-	320,051	-	-	-	30,042	303,093
Foreign currency translation reserve	-	-	-	(12,613)	-	6,523	(6,090)
Transactions with owners, recorded directly in equity							
Allocation to legal reserve	-	(9,592)		-	9,592	-	-
Allocation to share based payment reserve Dividends paid by subsidiary to minority interests	-	-	3,235	-	-	(20, 070)	3,235
Dividends paid to equity holders		(70,125)				(20,979)	(20,979) (70,125)
Balance at 30 June 2019 - Reviewed	862,621	3,748,212	21,324	(708,889)	83,111	337,579	4,343,958

#### CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

Note	6 months ended	6 months ended	Year ended
	30 June	30 June	31 Dec
	2019	2018	2018
	(Reviewed)	(Reviewed)	(Audited)
	P'000	P'000	P'000
Operating activities Profit before taxation Add: Amortisation, depreciation and right of use assets : Impairment and write off Movement in working capital and other changes	600,107	589,874	1,020,508
	40,193	27,361	51,505
	191,793	165,427	508,211
	(631,288)	(665,678)	(1,259,971)
Cash generated from operations Taxation paid	200,805	116,984	320,253
	(211,330)	(218,220)	(478,948)
Net cash (utilised) / generated from operating activities	(10,525)	(101,236)	(158,695)
Investing activities Purchase of property, plant and equipment and intangible assets	(36,550)	(19,705)	(29,891)
Net cash flows used in investing activities	(36,550)	(19,705)	(29,891)
Financing activities Dividends paid to equity holders and non-controlling interest Payment for acquisition of interest in a subsidiary Payment of lease liabilities Finance obtained from third parties Repayment of borrowings	(91,104)	(296,093)	(482,241)
	(2,577)	-	(15,547)
	(12,955)	-	-
	654,106	910,053	1,938,071
	(1,183,181)	(261,759)	(638,687)
Net cash (utilised) / generated from financing activities	(635,711)	352,201	801,596
Net movement in cash and cash equivalents Cash and cash equivalents at the beginning of the period Effect of exchange rate changes on cash and cash equivalents	(682,786)	231,260	613,010
	1,100,342	492,367	492,367
	(8,864)	(4,367)	(5,035)
Cash and cash equivalents at the end of the period 1	408,692	719,260	1,100,342

#### SEGMENTAL REPORTING

#### For the period ended 30 June 2019

The Group's geographical primary segments are as follows: Botswana, Namibia, Mozambique, Other Southern Africa, Tanzania, Other East Africa, West Africa and Holding company.

- Other Southern Africa includes: Lesotho and Swaziland

- Other East Africa includes: Kenya, Rwanda and Uganda

- West Africa includes: Nigeria and Ghana

Reportable segments June 2019	Botswana P'000	Namibia P'000	Mozambique P'000	Other Southern Africa P'000	Tanzania P'000	Other East Africa P'000	West Africa P'000	Holding company P'000	Total P'000
Operating income	327,743	291,673	157,939	84,315	86,304	155,638	197,062	(80,508)	1,220,166
Profit before taxation	259,012	220,308	95,905	33,679	55,551	52,535	18,637	(135,520)	600,107
Taxation - consolidated									(236,414)
Profit - consolidated									363,693
Gross Advances to customers Impairment provisions	2,818,648 (222,030)	2,036,911 (26,205)	1,351,345 (23,298)	909,317 (42,803)	526,222 (136,453)	1,163,016 (198,868)	1,233,005 (272,666)	-	10,038,464 (922,323)
Net Advances	2,596,618	2,010,706	1,328,047	866,514	389,769	964,148	960,339	-	9,116,141
Borrowings	1,085,585	280,020	381,695	614,542	17,237	563,408	528,322	1,324,741	4,795,550
Reportable segments June 2018	Botswana P'000	Namibia P'000	Mozambique P'000	Other Southern Africa P'000	Tanzania P'000	Other East Africa P'000	West Africa P'000	Holding company P'000	Total P'000
Operating income	303,167	288,297	106,104	73,448	96,750	130,837	111,158	46,209	1,155,970
Profit before taxation	241,652	233,883	61,701	44,838	44,273	35,237	25,260	(96,970)	589,874
Taxation - consolidated									(219,449)
Profit - consolidated								-	370,425
Gross Advances to customers Impairment provisions	2,521,751 (204,877)	1,911,756 (7,354)	1,145,724 (21,329)	795,922 (27,433)	592,760 (158,914)	1,102,616 (137,757)	690,852 (67,276)	-	8,761,381 (624,940)
Net Advances	2,316,874	1,904,402	1,124,395	768,489	433,846	964,859	623,576	-	8,136,441
Borrowings	949.312	167,837	383,212	612.287	34.996	587,823	433,285	1,492,756	4,661,508

	At 30 June	At 30 June	At 31 Dec
	2019	2018	2018
	(Reviewed)	(Reviewed)	(Audited)
	P'000	P'000	P'000
Cash and cash equivalents     Cash at bank and in hand     Statutory cash reserve     Short term investments	313,514	441,201	822,897
	51,831	157,184	88,060
	95,178	278,059	277,445
	460,523	876,444	1,188,402
Cash and cash equivalents for the purpose of cashflow statements	408,692	719,260	1,100,342
2. Advances to customers Gross advances to customers Less: Expected credit losses / impairment losses - Stage 1 - Stage 2 - Stage 3	10,038,464	8,761,381	9,541,966
	(220,662)	(127,139)	(167,994)
	(98,070)	(65,210)	(100,646)
	(603,591)	(432,591)	(574,495)
	9,116,141	8,136,441	8,698,831
Other receivables     Deposits and prepayments     Receivable from insurance arrangements     Withholding tax and value added tax     Other receivables	46,130	35,312	38,909
	151,991	167,077	147,331
	443	220	881
	41,285	36,247	65,370
	239,849	238,856	252,491

#### 4. Property plant and equipment

	Carrying amount at 1 January 2019	Additions	Transfers	Disposal and write off	Depreciation charge	Forex translation	Carrying amount at 30 June 2019
Motor vehicles	4,831	303	1,350	-	(1,109)	289	5,664
Computer equipment	24,201	29,689	272	-	(8,475)	(6,179)	39,508
Office furniture and equipment	27,514	3,629	1,053	(17)	(5,722)	(322)	26,135
Land and building	18,518					346	18,864
Work in progress	5,468	970	(2,675)	(200)	-	(33)	3,530
	80,532	34,591	-	(217)	(15,306)	(5,899)	93,701

#### 5. Right of use asset

	Carrying amount at 1 January 2019	Change in accounting policy	Transfers	Disposal	Depreciation charge	Forex translation	Carrying amount at 30 June 2019
Property	-	89,882	-	-	(18,538)	92	71,436
	-	89,882	-	-	(18,538)	92	71,436

The Group has adopted IFRS 16 using the modified restropective approach from 1 January 2019, but has not restated comparatives for the 2018 reporting period. The reclassifications and adjustments arising from the new leasing rules are therefore recognised in the opening balance sheet of 1 January 2019.

#### 6. Intangible assets

	Carrying amount at 1 January 2019	Additions	Transfers	Disposal	Amortisation charge	Forex translation	Carrying amount at 30 June 2019
Computer software	39,649	1,959	-	-	(5,580)	6,797	42,825
Brand value	2,363	-	-	-	(139)	(308)	1,916
Core deposit	3,476	-	-	-	(413)	70	3,133
	45,488	1,959	-	-	(6,132)	6,559	47,874

	At 30 June 2019 (Reviewed) P'000	At 30 June 2018 (Reviewed) P'000	At 31 Dec 2018 (Audited) P'000
7. Goodwill			
Goodwill arose on the acquisition of:			
Letshego Holdings Namibia Limited	23,106	23,191	22,774
Letshego Tanzania Limited	1,876	1,853	1,891
Letshego Kenya Limited	32,957	32,714	33,367
Letshego Bank (T) Limited	7,012	14,828	15,130
Letshego Microfinance Bank Nigeria Limited	20,141	45,136	23,942
AFB Ghana Plc	10,540	9,003	9,125
	95,632	126,725	106,229

Goodwill was translated using reporting date exchange rates to reflect the changes in foreign currencies. The Group assesses the recoverable amount of goodwill in respect of all cash generating units noted above to determine indications of impairment. In the current period an impairment provision of P12 million was recognised for goodwill arising from acquisition of Letshego Microfinance Bank Nigeria Limited and Letshego Bank Tanzania.

8. Customer deposits Deposits from customers	305,877	386,879	497,718
Cash collateral     Cash collateral on loans and advances	25,268	27,331	27,028
Cash collateral represents payments made by cus repayment of loans by customers or are utilised to compare the control of the			dable upon the successful
10. Trade and other payables Insurance premium payable Payroll related accruals Other provisions Guarantee funds Trade and other payables Value added tax / withholding tax payable	102,753 77,992 89,139 203,969 115,265 12,327	87,829 65,792 67,749 36,307 63,490 7,105	65,547 91,437 60,866 168,215 91,790 14,370
11. Lease liabilities Lease liability	601,445 77,020	328,272	492,225
12. Borrowings Commercial banks Note programmes DFI's Pension Funds	1,883,450 1,803,945 926,531 181,624	1,963,090 1,996,451 567,439 134,528	2,504,294 1,787,303 887,655 150,067
Total borrowings	4,795,550	4,661,508	5,329,319
13. Stated capital Issued: 2,144,045,175 ordinary shares of no par value (2018: 2,144,045,175) of which 19,054,190 shares (2018: 19,054,190) are held as treasury shares	862,621	862,621	862,621

	6 months ended 30 June 2019 (Reviewed) P'000	6 months ended 30 June 2018 (Reviewed) P'000	12 months ended 31 Dec 2018 (Audited P'000
14. Effective interest income			
Advances to customers	1,496,441	1,209,189	2,690,420
Deposits with banks	15,227	13,047	27,834
	1,511,668	1,222,236	2,718,257
15. Effective interest expense			
Overdraft facilities and term loans	457,594	253,652	650,33
Market to market adjustment on hedge	11,246	-	11,58
contracts Foreign exchange loss/ (gain)	5,964	(22,751)	(7,839
. o.o.g., o.onango looo (gain)			
	474,804	230,901	654,079
16. Other operating income	00.075	18,112	41,24
Early settlement fees Income from insurance arrangements	20,275 113,058	18,112 116,435	41,24 213,48
Sundry income	16,055	5,891	12,69
	149,388	140,438	267,42
17. Employee costs Salaries and wages	171,270	161,071	316,04
Salaries and wages Staff incentive	26,316	24,855	54,46
Staff pension fund contribution	9,201	7,541	17,91
Directors' remuneration – for	3,323	3,147	9,72
management services (executive)	0.005	(500)	(7.07
Long term incentive plan	3,235	(589)	(7,97
	213,345	196,025	390,17
Accounting and secretarial fees Advertising Audit fees Bank charges Computer expenses Consultancy fees Conporter social responsibility Data centre decommissioning Depreciation - right of use asets Directors' fees - non executive Collectino commission Direct costs Government levies Insurance Impairment of goodwill Motor vehicle expenses Operating lease rentals - property Other operating expenses Payroll administration costs Printing and stationery Professional fees	350 4,930 2,633 4,257 2,207 21,448 1,672 (5,000) 21,438 3,607 54,877 18,659 11,531 5,179 12,000 3,018 12,893 8,439 39,684 898 898 2,599 15,613	602 7,654 2,385 4,187 4,934 27,691 1,965 3,522 35,990 13,132 10,937 6,190 23,824 36,646 1,005 3,127	1,08 17,42 4,67 7,30 18,59 46,111 4,13 5,00 36,29 7,10 82,51 27,56 22,87 10,13 22,00 6,19 24,30 48,11 82,51 2,06 7,67 42,64
Telephone and postage Travel	14,225 14,238	13,067 17,708	26,47 37,36
	289,933	261,919	590,15
19. Impairment on advances			
Amounts written off	112,605	92,948	298,29
Recoveries during the period	(75,012)	(57,275)	(146,720
Expected credit losses raised during	79,188	72,479	209,91
expected credit losses raised during the period			

NON EXECUTIVE DIRECTORS
E.N. Banda (Chairman) (RSA), R.N. Alam (USA), H. Karuhanga (Uganda), C.Lesetedi (Botswana), S.D. Price (UK), Dr. G. Somolekae (Botswana), G.L. van Heerde (RSA).

**EXECUTIVE DIRECTOR**D. Ndebele (Interim Group CEO)

ALTERNATE DIRECTORS
T.I Mutasa (Zimbabwe), (Alternate to R.N Alam (USA)

## COMPANY SECRETARY M.Kimwaga

**CERTIFIED AUDITORS**Ernst and Young, 2nd Floor, Plot 22, Khama Crescent, Gaborone, Botswana

#### TRANSFER SECRETARIES

PricewaterhouseCoopers (Pty) Limited, Plot 50371, Fairground Office Park, Gaborone, Botswana

REGISTERED OFFICE Plot 50371, Fairground Office Park, Gaborone, Botswana www.letshego.com

Published August 2019



# Open a LetsGo All-in-1 today! Currently available in Mozambique, Namibia, Nigeria, Rwanda and Tanzania.

LetsConnect at Letshego Holdings Limited Letshego Place, Box 381, Plot 22, Khama Crescent, Gaborone, Botswana

