# etshego

UNAUDITED CONSOLIDATED FINANCIAL RESULTS for the 6 months ended 31 July 2014

\* Advances 31 %

The Directors have pleasure in announcing the reviewed summarised financial results of Letshego Holdings Limited (the "Company") and its subsidiaries (the "Group") for the half year ended 31 July 2014

## HIGHLIGHTS

6,000,000

5,000,00

4,000,00

3,000,00

1,000,00

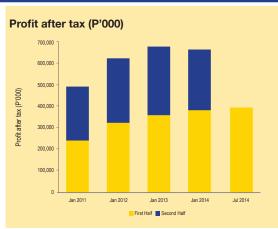
Advances (P'000)

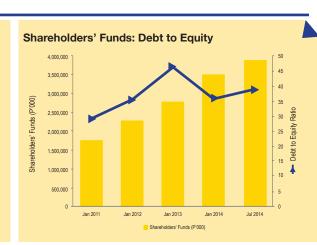




Jan 2014

Jul 2014



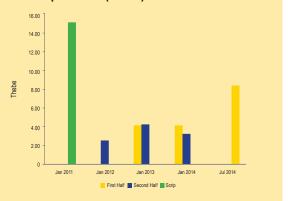


Dividend

**Dividends per Share (Thebe)** 

Jan 201

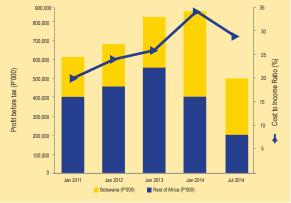
Jan 2012



Jan 2013

na (P'000) 📕 Rest of Africa (P'000)

Geographic Diversification of PBT to Cost to Income ratio



Net Advances vs. Number of Customers



## COMMENTARY

The Board of Directors of Letshego Holdings Limited is pleased to present an extract from the consolidated reviewed but unaudited financial results for the six month period ended 31 July 2014. The highlights for the period include:

## **BALANCE SHEET**

- Advances to customers increased by 31% to P5.0 billion (2013: P3.8 billion)
- Cash available for operations of **P383 million** (2013: 433 million)
- Debt to equity ratio increased to 39% (2013: 25%)
- Return on assets reduced to 14% (2013: 18%)

## **INCOME STATEMENT**

Profit before tax increased by **11% to P508 million** (2013: P460 million)

### FINANCIAL PERFORMANCE

Advances to customers increased by 31% from the prior period with the most significant contributions continuing to come from Botswana, Mozambique and Namibia. Off a lower base, there was good growth recorded in Kenya, Lesotho and Rwanda. Overall, all markets remain competitive and the Group has been able to maintain or grow market share. Payroll lending accounts for 95% of total advances with traditional micro finance making up the remainder.

The quality of the advances book was within target levels with an impairment charge of 1.9% for the period as compared to 2.0% in the prior period.

The Group remains well capitalised and has cash resources of over P383 million which are available for future growth. However, strong growth in the markets noted above, during and after the review period, requires new lines of credit to be introduced and a pipeline of new funding is at various stages of negotiation.

Interest income increased by 23% primarily driven by the increase in assets. This was partially offset by a reduction in margins in certain countries, to ensure our pricing remains market related.

Interest expense increased due to higher debt levels in the business. Also foreign exchange losses / gains had a significant impact period on period. However, the overall cost of borrowings remained consistent. Initiatives are at an advanced stage to close out the more significant of the open positions that give rise to the foreign exchange volatility in

Cost to income ratio unchanged at **28%** (2013: 28%)

- Impairment charge stable at **1.9%** on the average advances book (2013: 2.0%)
- A higher tax charge resulted in **profit after tax increasing by 3%** Earnings per share increased by 1%

#### **DIVIDENDS AND RETURNS**

Return on equity of **19%** (2013: 24%) Interim dividend declared of **8.5 thebe per share** (2013: 4.2 thebe)

The credit rating from Moody's Investor Services was reissued during June 2014 at Ba3 and there was no change to the rating from the prior year.

Operating expenses and staff costs increased by 17% reflecting the ongoing investment in people, technology and business development.

Overall, this has resulted in an increase in profit before tax of 11% with a cost to income ratio of 28% (2013: 28%).

The increase in profit after tax was 3% due to a higher effective tax rate for the Group.

#### DIVERSIFICATION

Initiatives are on-going to execute the phased diversification strategy of transforming the Group into a more broad based financial services provider. As part of this strategy the Group commenced deposit taking activities in Mozambique during February 2014. Other products are expected to be rolled out

(continued on the next page)



#### **COMMENTARY** (continued)

#### in Mozambique over time.

Other deposit taking activities are planned to start in Rwanda in the current financial period.

In July 2014, the Central Bank of Namibia granted Letshego a provisional licence. We are engaging with the Central Bank to comply with the conditions of this provisional licence.

#### GROUP STRUCTURE

There were no changes to the group structure during the period. Looking ahead, the Group has entered discussions to sell its 24% shareholding in its associate micro finance business in Tanzania – Tujijenge Tanzania Limited.

Also the Group has decided to exit its investment in South Sudan - all options around this are being explored.

Neither of these is expected to have a significant financial impact on the Group.

#### **DIVIDEND POLICY**

The board has reviewed the current dividend policy and has decided to increase the dividend policy to a pay out ratio of 50% from the current 25% pay out rate. This will be effective from the current financial period and is reflected in the interim dividend declaration.

#### BOARD COMMITTEE STRUCTURES

A number of changes were made to the composition of board subcommittees post the period end so as to increase independent non-executive directors' representation on these committees and to more closely align with King III recommendations.

#### CHANGE IN FINANCIAL YEAR END

As previously communicated to shareholders, the Group is changing the financial year end to 31 December. Therefore, the next financial results will be for the 11 month period ended 31 December 2014.

#### PROSPECTS

If prevailing economic conditions continue, the Directors anticipate further growth in the advances book during the financial period to 31 December 2014 and continued profitability. The impact of some once off costs and provisions taken in the second half of the last financial year, are not expected to reoccur.

#### AUDITORS' REVIEW

The financial information set out in this announcement has been reviewed but not audited by KPMG, the Letshego Group's external auditors. Their unqualified review report is available for inspection at the company's registered office.

#### DIVIDEND

Notice is hereby given that the Board has declared an interim dividend of 8.5 thebe per share for the six month period ended 31 July 2014.

In terms of the Botswana Income Tax Act (CAP 50:01) as amended, withholding tax at the rate of 7.5% or any other currently enacted tax rate will be deducted from the interim gross dividend for the period ended 31 July 2014.

Important dates pertaining to this dividend are:					
Declaration date:	23 September 2014				
Last date to register:	10 October 2014				
Dividend payment date:	24 October 2014				

For and on behalf of the Board of Directors.

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A C M Low Managing Director

J A Burbidge Chairman

GABORONE, 23 September 2014

Basic Ea	rnings per Share
20.00 -	
18.00 -	

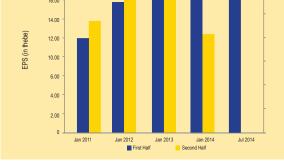
KEY	PERF	ORMANCE	INDICATORS	

#### CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Note	At 31 July 2014 (Reviewed) P'000	At 31 July 2013 (Reviewed) P'000	Change %	At 31 January 2014 (Audited) P'000
ASSETSCash and cash equivalents1Advances to customers2Other receivables3Plant and equipment4Intangible assets5Goodwill6Deferred taxation	383,033 5,006,209 87,476 29,759 40,461 55,250 11,873	433,157 3,818,207 47,286 17,401 32,567 55,250 9,115	31	310,525 4,427,757 101,911 53,988 6,117 55,250 14,617
Total assets	5,614,061	4,412,983	27	4,970,165
LIABILITIES AND EQUITY Liabilities Customer deposits Cash collateral Trade and other payables Income tax Borrowings 10 Total liabilities	2,234 38,817 139,955 40,907 1,501,124 <b>1,723,037</b>	39,446 70,794 29,168 858,830 <b>998,238</b>	75	42,293 127,217 46,517 1,249,871 1,465,898
Shareholders' equityStated capital11Foreign currency translation reserveLegal reserveShare based payment reserveRetained earnings	973,347 (24,771) 5,108 9,660 2,801,570	959,554 (7,264) 2,696 11,887 2,359,142		959,554 (94,826) 2,696 17,470 2,522,666
Total equity attributable to equity holders of the parent company Non-controlling interests Total shareholders' equity	3,764,914 126,110 3,891,024	<b>3,326,015</b> 88,730 <b>3,414,745</b>	13	3,407,560 96,707 3,504,267
Total liabilities and equity	5,614,061	4,412,983	27	4,970,165

#### CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

endedended31 July31 July20142013(Reviewed)(Reviewed)NoteP'000	Change %	ended 31 January 2014 (Audited)
(Reviewed) (Reviewed)		(Audited)
Note P 000 P 000	%	
		P'000
Interest income 12 719,816 584,212	23	1,176,176
Interest expense 13 (90,204) (28,541)	216	(62,488)
Net interest income 629,612 555,671	13	1,113,688
Fee and commission income74,54264,338	16	134,236
Other operating income 57,679 58,461		122,202
Operating income 761,833 678,470	12	1,370,126
Employee costs 14 (100,617) (81,535)	23	(199,658)
Other operating expenses 15 (111,376) (99,405)	12	(255,772)
Net income before impairment and taxation 549,840 497,530	11	914,696
Impairment of advances (41,432) (37,964)	9	(64,495)
Profit before taxation 508,408 459,566	11	850,201
Share of net of tax profit of equity accounted associate - 344		-
Loss on sale of subsidiary (net of taxes)		(1,060)
Taxation (135,320) (96,051)		(205,511)
Profit for the period 373,088 363,859	3	643,630
Attributable to :		004 454
Equity holders of the parent company 350,963 342,356		601,151
Non-controlling interests 22,125 21,503		42,479
Profit for the period         373,088         363,859	3	643,630
Other comprehensive income not of toy		
Other comprehensive income, net of tax		
Foreign currency translation differences arising from foreign operations 80,207 44,180		(EE 000)
operations80,20744,180Total comprehensive income for the period453,295408,039	11	(55,303) 588,327
		500,527
Attributable to :		
Equity holders of the parent company 421,018 381,074		552,636
Non-controlling interests 32,277 26,965		35,691
		00,001
Total comprehensive income for the period453,295408,039	11	588,327
Weighted average number of shares in issue during		
the period (millions) 2,131 2,088		2,129
Dilution effect - number of shares (millions) 32 42		28
Number of shares in issue at the end of the period (millions) 2,176 2,167		2,167
Basic earnings per share (thebe)17.517.4	1	30.2
Fully diluted earnings per share (thebe)17.217.0		29.8



NOTE: The diluted EPS has been calculated based on shares that may vest in terms of the Group's long term staff incentive scheme.

Letshego

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

CONSOLIDATED STATEMENT OF CHANGES IN EQUILY	Stated capital P'000	Retained earnings P'000	Shared based payments reserve P'000	Foreign currency translation reserve P'000	Legal reserve P'000	Non- controlling interest P'000	Total P'000
Balance at 1 February 2013	689,243	2,112,485	19,173	(45,982)	-	85,524	2,860,443
Total comprehensive income for the period		040.050				01 500	000 050
Profit for the period Other comprehensive income, net of income tax	-	342,356	-	-	-	21,503	363,859
Foreign currency translation reserve	_	_	_	38,718	_	5,462	44,180
Transactions with owners, recorded directly in equity	-	-	-	50,710	-	5,402	44,100
Non - controlling Interest in MAL acquired	-	(6,301)	-	-	-	(4,445)	(10,746)
Allocation of additional shares to ADP I Holding	252,969	(0,001)	-	-	-	(1,110)	252,969
Allocation to share based payment reserve	- ,	-	10,056	-	-	-	10,056
Allocation to legal reserve	-	(2,696)	-	-	2,696	-	-
New shares issued from long term incentive scheme	17,342	-	(17,342)	-	-	-	-
Dividend paid by subsidiary to minority interests	-	-	-	-	-	(19,314)	(19,314)
Dividends paid to equity holders	-	(86,702)	-	-	-	-	(86,702)
Balance at 31 July 2013	959,554	2,359,142	11,887	(7,264)	2,696	88,730	3,414,745
Total comprehensive income for the period							
Profit for the period	-	258,795	-	-	-	20,976	279,771
Other comprehensive income, net of income tax				(07.000)		(10.050)	(00, 400)
Foreign currency translation reserve	-	-	-	(87,233)	-	(12,250)	(99,483)
Transactions with owners, recorded directly in equity Disposal of Letshego Financial Services Zambia (Pty) Ltd		(4 025)		(329)			(1 561)
Allocation to share based payment reserve	-	(4,235)	- 5,583	(329)	-	-	(4,564) 5,583
Dividends paid to equity holders	-	(91,036)	5,565	-	-	(749)	(91,785)
· · · ·		(01,000)				(1+0)	(01,700)
Balance at 31 January 2014 Total comprehensive income for the period	959,554	2,522,666	17,470	(94,826)	2,696	96,707	3,504,267
Profit for the period		350,963				22,125	373,088
Other comprehensive income, net of income tax	-	550,905	-	-	-	22,120	373,000
Foreign currency translation reserve	_	-	-	70,055	_	10,152	80,207
Transactions with owners, recorded directly in equity				10,000		10,102	00,201
Allocation to share based payment reserve	-	-	5,983	-	-	-	5,983
Allocation to legal reserve	-	(2,412)	-	-	2,412	-	-
New shares issued from long term incentive scheme	13,793	-	(13,793)	-			-
Dividend paid by subsidiary to minority interests	-	-	-	-	-	(2,874)	(2,874)
Dividend paid to equity holders	-	(69,647)	-	-	-	-	(69,647)
Balance at 31 July 2014	973,347	2,801,570	9,660	(24,771)	5,108	126,110	3,891,024

#### CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

Note	6 months ended 31 July 2014 (Reviewed) P'000	6 months 12 months ended ended 31 July 31 January 2013 2014 (Reviewed) (Audited) P'000 P'000
Operating activities		
Profit before taxation	508,408	459,566 850,201
Add : Amortisation and depreciation	12,007	4,067 8,721
Add : Impairment of advances	13,549	10,683 11,051
Movement in working capital and other changes	(479,880)	(490,825) (1,149,398)
Cash generated from / (utilised in) operations	54,084	(16,509) (279,425)
Taxation paid	(138,186)	
Net cash utilised in operating activities	(84,102)	(110,805) (472,424)
Investing activities		
Net cash used in investing activities	(22,122)	(28,338) (46,083)
Financing activities		
Dividends paid to equity holders and subsidiary minorities	(72,521)	(86,702) (197,800)
Net receipts /(payments) on borrowings / equity raising	251,253	(148,252) 219,578
Net cash generated from / (utilised in) financing activities	178,732	(234,954) 21,778
Net movement in cash and cash equivalents Cash and cash equivalents at the beginning of the period	72,508 310,525	(374,097) (496,729) 807,254 807,254
Cash and cash equivalents at the end of the period 1	383,033	433,157 310,525
	000,000	-00,107 010,020

## SEGMENTAL REPORTING

Regional geographical segments	Southe	rn Africa*	East A	Africa**	Elimi	nation	Gro	oup
	31 July 2014 P'000	31 July 2013 P'000	31 July 2014 P'000	31 July 2013 P'000	31 July 2014 P'000	31 July 2013 P'000	31 July 2014 P'000	31 July 2013 P'000
Operating income Segment profit before tax	569,420 411,951	491,962 <b>350,890</b>	192,413 <b>96,457</b>	186,508 <b>108,676</b>	-	-	761,833 <b>508,408</b>	678,470 <b>459,566</b>
Share of results of associate Taxation - consolidated							- (135,320)	344 (96,051)
Profit for the period - consolidated							373,088	363,859
Gross advances to customers	4,329,996	3,184,770	717,909	661,216	-	-		3,845,986
Impairment provisions Net advances	(18,201) 4,311,795	(10,228) <b>3,174,542</b>	(23,495) <b>694,414</b>	(17,551) <b>643,665</b>	-	-	(41,696) <b>5,006,209</b>	( , ,
Borrowings	2,671,319	2,078,693	316,195	271,735	(1,486,390)	(1,491,598)	1,501,124	858,830

\* Southern Africa includes: Botswana, Lesotho, Mozambique, Namibia, Swaziland and Zambia (Zambia was sold November 2013) \*\* East Africa includes : Kenya, Rwanda, South Sudan, Tanzania and Uganda

(continued on the next page)



### NOTES TO THE STATEMENT OF FINANCIAL POSITION AND STATEMENT OF COMPREHENSIVE INCOME

	6 months ended 31 July 2014 (Reviewed) P'000	ended	12 months ended 31 January 2014 (Audited) P'000
1. Cash and cash equivalents			
Cash at bank and in hand	368,508	412,760	296,341
Short term deposits	14,525	20,397	14,184
	383,033	433,157	310,525
2. Advances to customers			
Gross advances to customers	5,047,905	3,845,986	4,455,904
Less : Specific impairment allowance	(637)	(796)	(1,055)
Less : Portfolio impairment allowance	(41,059)	(26,983)	(27,092)
	5,006,209	3,818,207	4,427,757
3. Other receivables	05 506	16.000	10.000
Prepayments and deposits	25,536	16,020	13,383
Dividend receivable from cell captives	33,256	-	75,949
Withholding tax and value added tax receivable	17,474	14,860	9,411
Other receivables	11,210	16,406	3,168
	87,476	47,286	101,911

#### 4. Plant and equipment

6	Carrying amount at 1 Feb 2014	Additions	Transfers	Disposals	Depreciation charge	Carrying amount at 31 July 2014
Motor vehicles Computer	s 992	734	-	-	(419)	1,307
equipment Office furniture	4,365	16,651	2,927	-	(6,346)	17,597
and equipmer Work in	-	4,737	-	-	(4,442)	10,081
progress	38,845	-	(38,071)	-	-	774
	53,988	22,122	(35,144)	-	(11,207)	29,759

#### 5. Intangibles

5. Intangibi	65					
	Carrying					Carrying
	amount at					amount at
	1 Feb				Depreciation	31 July
	2014	Additions	Transfers	Disposal	charge	2014
Computer						
software	6,117	-	35,144	-	(800)	40,461
				6 months	6 months 1	2 months
				ended	ended	ended
				31 July		B1 January
				2014	2013	2014
					(Reviewed)	(Audited)
				P'000	(i leviewed) P'000	P'000
6. Goodwill						
	se on the ar	cquisition of:				
		ces Namibia				
(Proprietary)				25,760	25,760	25,760
Letshego Ta		od		2,064	2,064	2,064
0				· · · · · · · · · · · · · · · · · · ·	,	,
Letshego Ke	enya Limiteu			27,426	27,426	27,426
				55,250	55,250	55,250

The Group assessed the recoverable amount of goodwill, and determined that it was not impaired in respect of all cash generating units noted above.

#### 7. Customer deposits

Fixed deposit accounts	2,234	-	-

Return on	Equity/Assets	vs Profit after Tax
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	6 months	6 months	12 months
	ended	ended	ended
	31 July	31 July 31 January	
	2014	2013	2014
	(Reviewed)	(Reviewed)	(Audited)
	P'000	P'000	P'000
0. Cash colleteral			
8. Cash collateral			
Cash collateral on loans and advances	38,817	39,446	42,293

Cash collateral represents payments made by customers as security for loans taken. The amounts are refundable upon the successful repayment of loans by customers or are utilised to cover loans in the event of default. This relates only to Letshego Kenya,Rwanda,Uganda and South Sudan.

9. Trade and other payables Audit fees	1 600	1 410	0 600
Insurance premium payable	1,600 18,314	1,419 11,497	2,633 15,917
Payroll related provisions	35,804	16,260	34,267
Other provisions	27,020		35,020
Trade and other payables	50,106	34,975	31,200
Value added tax / Withholding tax	7,111	6,643	8,180
	139,955	70,794	127,217
10. Borrowings			
African Alliance Botswana Liquidity Fund	56,161	20,000	56,072
Banco Terra Mozambique	16,981	20,551	19,500
Capital Bank Limited Botswana	40,000	-	40,000
Chase Bank -Kenya	43,697	-	25,339
FNB Botswana Investec Asset Management Botswana	151,048	-	-
(Proprietary) Limited	_	55,000	-
Medium Term Note - BSE Listed Bond	360,525	-	360,477
Medium Term Note - JSE Listed Bond	589,486	607,225	573,573
Standard Bank Mozambique Limited	77,830	-	-
Standard Chartered Bank Botswana Limited	-	541	21,701
Standard Chartered Bank Uganda Limited Others	71,395 94,001	60,437 95,076	91,821 61,388
Total borrowings	1,501,124	858,830	1,249,871
	.,	,	
11. Stated capital			
Issued: 2,176,475,705 ordinary shares of no			
par value (2013: 2,167,540,301)	973,347	959,554	959,554
12. Interest income	710.054		
Advances to customers Deposits with banks	716,854 2,962	583,313 899	1,172,553 3,623
	719,816	584,212	1,176,176
13. Interest expense			
Overdraft facilities and term loans	85,907	69,747	112,533
Foreign exchange loss / (gains)	4,297	(41,206)	(50,045)
	90,204	28,541	62,488
14. Employee costs			
Salaries and wages	76,448	56,210	111,683
Staff incentive	12,910	9,181	21,515
Staff pension fund contribution	3,481	3,502	13,877
Directors' remuneration – for management			
services (executive)	1,795	2,609	36,816
Long term incentive plan	5,983 100,617	10,033 81,535	15,767 199,658
	,	.,	
15. Other operating expenses			
Accounting and secretarial fees	172	259	332
Advertising	7,318	6,164	16,021
Audit fees	1,600	1,580	2,431
Bank charges	1,870	1,782 5 105	3,632 6,856
Computer expenses Consultancy fees	3,270 4,876	5,105 2,574	6,856 4,008
Depreciation and amortisation	12,007	4,067	4,000
Directors' fees – non executive	1,896	1,728	2,662
Direct costs	33,255	37,305	99,398
Operating lease rentals - property	11,213	9,717	18,076
Other operating expenses Office expenses	11,131 3,501	6,413 5,753	54,058 6,063
Insurance	3,539	1,713	2,155
Payroll administration costs	431	647	1,428
Professional fees	2,119	3,385	7,514
Telephone and postage	4,356	4,900	8,801
Travel	8,822	6,313	13,616
	111,376	99,405	255,772

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